Hi Joe,

In preparation of your visit with us, our finance committee has a few questions for you.

## What is the P&L structure for previous years carry over and contingency funds?

## What is the best way to report the County's Administration fee on our financials?

Also, below is an excerpt from an email that John Kuhry had sent out previously, with some questions of his own. Similar, but different context.

"At VMC we always anticipate a carryover and use it for budgeting in the current year. In essence we adopt a deferred balanced budget. From your description we will always show a deficit on the in the budget but when cash is accrued the actual deficit would be erased. I think what we are looking for is a P&L entry that would estimate the surplus revenue. We have been simply calling it "Carryover". This leads to the next question... With accrual accounting should we be accruing "Carryover" monthly?

We are required to maintain a reserve account. What is the best way to reflect that on the P&L? Is the first funding shown on the P&L and then subsequent adjustments?

One thing to note is the reserve is based on percentage of expenses so I would like the reserve shown outside of expenses."

I'm sure more will pop up at the meeting. We are looking forward to having you!

Thank you,